FROM PROBLEMS TO SOLUTIONS
FROM IMPOSSIBLE TO IMPACT
FROM INDIVIDUALS TO CHANGEMAKER
<table>
<thead>
<tr>
<th>Topic</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>About PIM</td>
<td>4</td>
</tr>
<tr>
<td>Welcome Note</td>
<td>9</td>
</tr>
<tr>
<td>Program Schedule</td>
<td>10</td>
</tr>
<tr>
<td>Program Sessions</td>
<td>12</td>
</tr>
<tr>
<td>Millennial Impact Summit</td>
<td>22</td>
</tr>
<tr>
<td>Grant Committee</td>
<td>28</td>
</tr>
<tr>
<td>PIM Team</td>
<td>30</td>
</tr>
<tr>
<td>Acknowledgements</td>
<td>32</td>
</tr>
<tr>
<td>Notes &amp; Reflections</td>
<td>34</td>
</tr>
</tbody>
</table>
Philanthropy in Motion (PIM) empowers millennials with the funding, training, and networks to become mission-driven leaders and amplify their social impact. We run experiential education programs that advocate a “learning by doing” model to solving social problems. Since our founding in 2013, we have empowered hundreds of young people to fund and support social ventures across Greater China. Our clients and partners range from the likes of World Bank to Peking University, and we have been recognized by Forbes, the Economist, and other news media for our work in the social impact space.
$100,000+

invested in social causes via crowdfunding and matched donations

40+
social ventures in seven cities

1000+
students and young professionals
Model Foundation is an experiential education program designed to transform rising leaders into highly effective changemakers, hosted at Yale Center Beijing and sponsored by Sany Foundation. Following a process for social innovation, participants investigate a complex social issue, explore the ecosystem’s gaps and levers, identify and select promising social ventures, before coming together in consensus for how to make sustainable impact with a 20,000 USD philanthropic fund. Through “learning by doing,” participants gain essential skills related to effective social impact, while making progress towards advancing the UN Sustainable Development Goals.
PHILANTHROPY IS NOT ABOUT THE MONEY.
IT’S ABOUT USING WHATEVER RESOURCES YOU HAVE AT YOUR FINGERTIPS AND APPLYING THEM TO IMPROVING THE WORLD

- MELINDA GATES
Dear Grant Committee Officers,

It is our honor and great pleasure to welcome you to Model Foundation 2018. We founded PIM to realize a vision: together, our generation can change the traditional definition of success so that it’s not just about the position you hold or salary you make, but also the social impact you can have. Through the platform that PIM has created, you as individuals can translate your entrepreneurial drive and your desire to do good into a catalyst for supporting the growth of China’s social innovation sector – to ultimately achieve greater impact and more sustainable results.

When we first started Model Foundation five years ago, we envisioned it as not just a simple educational program, but as an opportunity to create a philanthropic community of young people to represent our generation’s voices and interest. As a member of the Model Foundation 2018 cohort, you are part of a decision-making body that has the responsibility to invest a charitable fund of 20,000 USD to create the most impact.

You have already embarked on a changemaking strategy – investigating an urgent issue, understanding the ecosystem’s gaps and levers, identifying and selecting promising organizations, and coming together in consensus for how to best make sustainable impact. Through learning by doing, you will become familiar with skills essential to becoming an effective change-maker, such as systems thinking, design thinking, impact evaluation, and applied business models. In addition, you will present your findings to local foundation members so that your work can have broader influence.

By pooling together resources – no just financial assets but also talent and ideas – we hope that you will become a part of a community that, through mutual support, commitment, and inspiration will generate lasting momentum for social change. We look forward to this year’s deliberations and, together, inspiring the next generation to give early, give smarter.

Jasmine Lau
PIM Co-founder & Executive Director
<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>9:30AM-11:00AM</td>
<td><strong>Model Foundation Orientation &amp; Challenge Framing</strong></td>
</tr>
<tr>
<td></td>
<td>Opening welcome from Sany Foundation and challenge framing; align on collective expectations &amp; individual motivations.</td>
</tr>
<tr>
<td>11:00AM-12:00PM</td>
<td><strong>From Impossible to Impact</strong></td>
</tr>
<tr>
<td></td>
<td>Introduce systems thinking &amp; understanding the structures.</td>
</tr>
<tr>
<td>1:00PM-5:30PM</td>
<td><strong>Organization &amp; Expert Site Visits</strong></td>
</tr>
<tr>
<td></td>
<td>Site visits to start-up organizations, companies, non-profits and other practitioners working in early childhood development.</td>
</tr>
<tr>
<td>6:00PM</td>
<td><strong>Community Dinner</strong></td>
</tr>
<tr>
<td></td>
<td>Dinner &amp; community building at Jasmine’s house.</td>
</tr>
<tr>
<td>9:30AM-5:30PM</td>
<td><strong>Partner Organization Site Visits</strong></td>
</tr>
<tr>
<td></td>
<td>Site visits to start-up organizations, companies, non-profits and other practitioners working in early childhood development.</td>
</tr>
<tr>
<td>9:30AM-5:30PM</td>
<td><strong>Systems Practice</strong></td>
</tr>
<tr>
<td></td>
<td>Use systems practice to identify gaps, levers, opportunities and strategize for the future.</td>
</tr>
<tr>
<td>9:30AM-11:30PM</td>
<td><strong>Systems Practice</strong></td>
</tr>
<tr>
<td></td>
<td>Use systems practice to identify gaps, levers, opportunities and strategize for the future.</td>
</tr>
<tr>
<td>1:00PM-3:00PM</td>
<td><strong>Measuring Impact</strong></td>
</tr>
<tr>
<td></td>
<td>Develop and explore theory of change and outcome indicators for partner organizations.</td>
</tr>
<tr>
<td>3:00PM-5:00PM</td>
<td><strong>Lean Business Canvas</strong></td>
</tr>
<tr>
<td></td>
<td>Explore the business models and how partner organizations determine strategies for sustaining their work using the lean business canvas.</td>
</tr>
</tbody>
</table>
SCHEDULE

**SUNDAY AUG 9**
- 11:30AM-11:30PM: Systems Practice
  - Workshop using mapping tools to understand the landscape of problems.
- 9:30AM-11:30PM: Project Worktime
  - Participants prepare to present Impact Gap Canvas in groups.

**FRIDAY AUG 10**
- 9:30AM-3:00PM: Impact Gap Canvas Presentation
  - Groups present Impact Gap Canvas findings to judges & Sany Foundation representatives.

**SATURDAY AUG 11**
- 9:30AM-5:30PM: Millennial Impact Social Innovation Summit
  - Public summit featuring leaders in philanthropy and social innovation including Jet Li, One Foundation; Xu Yongguang, Narada Foundation; Howard Li, Forbes, and more.
  - Co-Hosted by PIM, Yiqiao, & Yale Center Beijing
- 9:30AM-3:00PM: Investment Deliberations
  - Participant-led grantmaking deliberations and final decision-making on 20,000USD investment.

**SUNDAY AUG 12**
- 3:00PM-5:30PM: Reflection & Personal Next Steps
- 7:00PM: Closing Ceremony
  - Celebration & ceremony with partner organizations.

Grantmakers’ Panel Discussion: Effective Changemaking
- Sany Foundation and Ford Foundation representatives discuss concepts core to PIM’s model.

**Thursday Aug 9**
Groups present Impact Gap Canvas findings to judges & Sany Foundation representatives.

**Friday Aug 10**
Public summit featuring leaders in philanthropy and social innovation including Jet Li, One Foundation; Xu Yongguang, Narada Foundation; Howard Li, Forbes, and more.

**Saturday Aug 11**
Public summit featuring leaders in philanthropy and social innovation including Jet Li, One Foundation; Xu Yongguang, Narada Foundation; Howard Li, Forbes, and more.

**Sunday Aug 12**
Participant-led grantmaking deliberations and final decision-making on 20,000USD investment.
Welcoming Remarks & Framing the Challenge

Leaders across sectors—in business, philanthropy, education, health care, research science, government, and technology—have concluded that the first few years of a child’s life lay the foundation for future success. In China and around the world, there is an urgent need to translate research into widespread practice and scalable models for transformative change. In 2018, Sany Foundation’s board of directors identified early childhood development as a strategic grantmaking priority. Your challenge as part of Model Foundation this summer is to explore this landscape of issues and innovative solutions, finding ways to make the most effective impact guided by this question: How might we ensure that each and every child in China has access to quality care during their first four years of life?

Jasmine Lau
Co-Founder and Executive Director of PIM

Jasmine is a social entrepreneur and educator from Hong Kong. Through education and technology, she strives to amplify the role and voice of young people in solving social challenges in addition to channeling philanthropic resources in a more strategic manner. Jasmine graduated from Yale University with a B.A. in Economics and Peking University with a Masters in International Studies. Other than PIM, Jasmine founded EMBER (a girls education program in rural China) and Kliptap (a crowdfunding platform for causes). She has also worked in the fields of investment banking, Internet technology, and philanthropic foundations. Jasmine has been named to the Forbes 30 Under 30 Asia list for her work in social entrepreneurship and is a World Economic Forum Global Shaper. She is a recipient of the Richard Rockefeller Fellowship and the Hong Kong Youth Service Award.
Through site visits and video calls to start-up organizations, companies, non-profits and other practitioners working in the early childhood development space, we will gain a deeper understanding of innovations happening on the ground, while conducting due diligence in order to make an investment decision.
Systems Practice is both a specific methodology and a more general approach to grappling with intractable problems in complex environments with the aim of making enduring social change at scale. Through a series of workshops, we will seek to answer three basic questions: How does the environment within which we are working operate as a complex, dynamic system? How can we support people and groups as they develop the skills to accelerate progress on intractable problems collectively? How can we design strategies that engage the system in order to have highly leveraged impact?

Yunlan Ni
Academy for Systems Change

Yunlan is a fellow and faculty at the Academy for Systems Change. After graduating from London School of Economics, Yunlan worked in banking as an analyst, before returning to China to lead her family business’ transition.

Currently Yunlan works with Peter Senge focusing on systems thinking capacity building work for government, business and civil society. Her interest is in how shifts in mental models and evolution of consciousness help with organizational and societal transformation.

She is a board member of “Future+ Academy,” founder of an education project 2030 in collaboration with Beijing Normal University. She also served on the facilitator team of the MIT - Tsinghua IDEAS program for the Central Organizational Department of the Chinese Government. She has serviced corporates such as HSBC, Citigroup, Ping An, ICBC, Huawei, Alibaba, Bertelsmaan, along with government offices such as Shanghai Municipal Government, and Shenzhen Urban Planning Bureau. She is also a translator and one of her recent works is “Triple Focus” by Peter Senge and Daniel Goldman.
Measuring Impact
Philanthropists, impact investors and social organizations often face the challenge of ensuring that the activities they engage in have the impact they intend. In this workshop, participants learn a basic framework for determining the theories of change underpinning nonprofit and philanthropic work, and explore different methods to measuring and evaluating impact. We will discuss how organizations can leverage impact measures to communicate with donors, stakeholders, investors, and more.

Business Models for Good
To understand an organization’s ability to act on its theory of change in both the short-term and long-term (or until its mission and vision are met), we must investigate the different strategies organizations can adopt for sustainability. We will use the Business Model Canvas as a tool to explore the business models underlying social enterprise organizations, while identifying ways to communicate different business models with stakeholders and brainstorming new ones.

Elsie Tsui
Project Director, Center for Entrepreneurship, Chinese University of Hong Kong

Elsie has extensive experience as a corporate executive and a management consultant. Prior to setting up her consulting business, she worked for the Asia office of !What If? Innovation Partner, a leading innovation consultancy, based in Shanghai. Specializing in innovation management, innovation capability building through design thinking, and organization transformation strategy, she led many high impact training workshops for Fortune 500 companies across Europe and Asia.

Before her consulting career, Elsie worked for Coca-Cola China as the deputy head of the Public Affairs & Communications, where she led a cross-regional team covering Greater China. She now teaches Social Entrepreneurship and Impact Investment at The Chinese University of Hong Kong (MBA).

She holds an MBA from Judge Business School, University of Cambridge, and is now pursuing her DBA at Grenoble School of Management researching collaboration and learning networks of social enterprises in Hong Kong.
Mapping out the system allows us to think about context and the many interacting factors that contribute to the development of the issues facing us - be they economic forces, political movements, or global trends. Using the Impact Gaps Canvas, created at the Oxford’s Skoll Centre for Social Entrepreneurship, participants present their findings, identify strategies to most effectively make an impact, and share their findings with a panel of judges and practitioners.

Then, through a dialogue with grantmakers and decisionmakers at innovative funding organizations, participants will reflect on their role as grantmaking philanthropists, gaining important insights from the stories of sector experts.

**Li Jing**
*Secretary General, Sany Foundation*

Li Jing is the First Vice Chair of the Board and the Secretary General of Sany Foundation. Li Jing graduated with a Bachelor Degree in Mechanical Engineering from Shanghai Jiaotong University, a Masters Degree in Political Science from Peking University, and a Masters Degree in Public Policy from Harvard Kennedy School of Government where he studied International Development and Management of NGOs. After returning to China, he joined Plan International’s China Office as Program Director. He also served as a Senior Program Officer at UNDP, managing their programme portfolio of Governance and Civil Society development in China.

Prior to his role at Sany Foundation, Li Jing Secretary General (CEO) of China’s largest charitable foundation, One Foundation.
Gu Qing
Program Officer (China), Ford Foundation

Gu Qing develops programming in philanthropy and social finance. In addition to grant making, she is responsible for building relationships with Chinese foundations and philanthropy thought leaders for peer learning and collaboration.

Prior to joining Ford, Qing served as assistant country director for Poverty, Equity, and Governance at UNDP in China, where she worked with government agencies, think tanks, the philanthropy sector, and the private sector on programs aimed at reducing poverty, enhancing equity, achieving good governance and rule of law, and promoting sustainable development. Qing created UNDP’s philanthropy portfolio and oversaw reports on the development of philanthropy in China. She also served as a senior expert member to the consultation committee of the SDGs Innovation Pilot Zone and supervised international judicial cooperation in the government of China.

Qing was a Chevening Scholar and received a Masters Degree with Distinction at the Faculty of Law at Oxford University, where she assisted with research at the Centre for Criminology. She was a visiting fellow at the Center on Democracy, Development, and the Rule of Law at Stanford University.

Elsie Tsui
Project Director, Center for Entrepreneurship, Chinese University of Hong Kong

Elsie has extensive experience as a corporate executive and a management consultant. Prior to setting up her consulting business, she worked for the Asia office of !What If? Innovation Partner, a leading innovation consultancy, based in Shanghai. Specializing in innovation management, innovation capability building through design thinking, and organization transformation strategy, she led many high impact training workshops for Fortune 500 companies across Europe and Asia. Before her consulting career, Elsie worked for Coca-Cola China as the deputy head of the Public Affairs & Communications, where she led a cross-regional team covering Greater China. She now teaches Social Entrepreneurship and Impact Investment at The Chinese University of Hong Kong (MBA).

She holds an MBA from Judge Business School, University of Cambridge, and is now pursuing her DBA at Grenoble School of Management researching collaboration and learning networks of social enterprises in Hong Kong.

Elizabeth Knup
Country Director (China), Ford Foundation

Elizabeth Knup is Country Director and Chief Representative for the Ford Foundation in China, overseeing all the foundation’s grantmaking and operations in the country from the office in Beijing. Elizabeth focuses on strengthening the philanthropic sector, impact investing, and US-China relations.

Throughout her career, Elizabeth has worked to develop stronger ties between China and the rest of the world in the not-for-profit, education, and business sectors. She has worked at the National Committee on US-China Relations, focusing on the Committee’s work in education, environment, and social development, and served as the American Co-Director of the Hopkins-Nanjing Center. Elizabeth currently serves on the boards of the National Committee on US-China Relations and the Institute for Sustainable Communities, where she serves on the Governance Committee and as Board Secretary.

Elizabeth has a Master’s degree from the University of Michigan’s Center for Chinese Studies and a Bachelor’s degree in Political Science from Middlebury College.

Elizabeth Knup
Country Director (China), Ford Foundation

Elizabeth Knup is Country Director and Chief Representative for the Ford Foundation in China, overseeing all the foundation’s grantmaking and operations in the country from the office in Beijing. Elizabeth focuses on strengthening the philanthropic sector, impact investing, and US-China relations.

Throughout her career, Elizabeth has worked to develop stronger ties between China and the rest of the world in the not-for-profit, education, and business sectors. She has worked at the National Committee on US-China Relations, focusing on the Committee’s work in education, environment, and social development, and served as the American Co-Director of the Hopkins-Nanjing Center. Elizabeth currently serves on the boards of the National Committee on US-China Relations and the Institute for Sustainable Communities, where she serves on the Governance Committee and as Board Secretary.

Elizabeth has a Master’s degree from the University of Michigan’s Center for Chinese Studies and a Bachelor’s degree in Political Science from Middlebury College.
The Millennial Impact Summit gathers a diverse array of professionals from technology, business, philanthropy and public service backgrounds, with the goal of re-conceptualizing philanthropy. Together with Yiqiao China and Yale Center Beijing, we aim to inspire the next generation of changemakers by showcasing influential leaders from all sectors working to make the world a better place.

See page 24 for detailed program.
Using a value alignment, decision-making and consensus building process, we collectively determine how to sustainably invest a fund of 20,000 USD. We first reflect on our own personal philanthropic values, before proceeding to define our own collective mission. Through multiple rounds of deliberations, we determine an investment strategy that aligns closely with our vision for change.
MILLENNIAL IMPACT SUMMIT PROGRAM
Jet Li 李连杰  
*Founder of One Foundation*

Jet Li is best known as a film actor, martial artist, philanthropist and the founder of One Foundation. With the vision of mobilizing all for philanthropy, Mr. Li emphasizes the importance of creating a transparent funding platform for disaster relief, child development, and social innovation.

Jiang Jian 蒋健  
*Vice President of Bosch China*

Jiang Jian is the Vice President of Bosch China, and leads the branding and corporate communications work in China. Mr. Jiang graduated from the School of Journalism of Fudan University and received an EMBA degree from Washington University.

Jamy Yang 杨明洁  
*Founder of YANG DESIGN and YANG HOUSE*

Jamy Yang is a “Top Influential Chinese Designer” on Forbes. YANG DESIGN is one of the most forward-thinking design consultancies in China, and have made social responsibility a core part of their work.

Wang Xingzui 王行最  
*Executive Vice President of China Foundation for Poverty Alleviation*

Wang Xingzui has over two decades of experience in rural development and poverty alleviation. Prior to CFPA, Wang worked at the State Council Poverty Reduction Office and the Ministry of Agriculture. Mr. Wang is a 2013 Yale World Fellow and has a MBA from Renmin University of China.
ANNUAL SUMMIT PROGRAM

WELCOME SPEECH
9:30AM - 10:00AM

KEYNOTE SPEECHES
Q&A | PANEL DISCUSSION
10:00AM - 12:30PM

A Cross-Generational Conversation about Philanthropy: Trends in China’s Philanthropic Sector
Xingzui Wang
Yale World Fellow, Executive Vice President of China Foundation for Poverty Alleviation

How Enterprise Supports Young People’s Social Innovation
Siwei Li
CEO of Forbes China

Design for a More Perfect Life
Mingjie Yang
Founder of YANG DESIGN and YANG HOUSE

The Era of Interconnection: Technology and the Good Life
Jian Jiang
Vice President of Bosch China

Rethinking Philanthropy
Jet Li
Founder of One Foundation
Cultural Innovation for Social Impact
Jian Jiang, Mary, Xiaoyuan Ren, Penghui Lu

Art requires imagination and inspiration. In the design world, the fashion industry, and the film industry, people constantly explore the integration of art and public welfare. Whether it is to use public welfare activities to guide people’s artistic thinking, promote cultural exchanges, or use art and culture to spread public welfare ideas, the collision of art and public welfare will bring countless possibilities for life.

Technology for Social Impact
Jet Li, Jason Cheng, Jiaming Su, Lunjie An

With the advancements in artificial intelligence, big data analysis, blockchain, autonomous driving and other technological breakthroughs, technology is becoming increasingly integrated with our daily lives, changing lives through innovation. In this panel, speakers discuss how work in the technology sector has the potential to create social impact and enduring change.

Closing Remarks
Yongguang Xu
Chairman of Narada Foundation

Networking Session
4:15PM - 5:00PM
Jiaming Su  苏家铭  
Founder of Zizai Yingxiang  自在影像  
Su Jiaming has won the Best Documentary and Best Short Film Award at the Shanghai International Film Festival. He is dedicated to the construction and communication of CSR brands for public welfare organizations and enterprises. His main brand, 自在影像, focuses on enhancing the influence of public welfare.

Xiaoyuan Ren  任晓媛  
Founder, MyH2O  
MyH2O aims at improving the water resources in China, especially focusing on connecting rural areas to quality drinking water. Through its visible water map platform, it provides transparency and draws the public’s attention to clean water and safety issues in China.

Mary  玛丽  
Founder of Lingxi  
Mary founded Lingxi in 2012 with a strong social mission: to build a future where everyone can bring positive impact to the world. Lingxi is a supplier of software and services that is committed to serve nonprofit organizations in China.

Jason Cheng  程致远  
Co-Founder of Make A Point  
Cheng Zhiyuan aims to promote sustainable development through “philanthropic design”. He completed a Masters degree at Parsons School of Design in New York, and co-founded Make-a-Point in 2016, a nomadic innovation that facilitates businesses for the common good.

Yongguang Xu  徐永光  
Chairman of Narada Foundation  
Xu Yongguang created the China Youth Development Foundation and founded the Hope Project. In 2007, he co-founded Narada Foundation, which is committed to promoting the development and innovation of the charity industry with the mission of “supporting non-governmental public welfare”.

Penghui Lu  吕鹏辉  
Vice President of Business Development, Alesca Life  
Penghui leads Alesca Life’s China Region business development spearheading partnerships and deployment of data-driven urban farming projects. He is passionate about sustainability and applying emerging technologies to improve environmental conservation and reform agricultural practices.
2018 Grant Committee Officers are undergraduates, graduates and young professionals from 6 countries and regions around the world.
<table>
<thead>
<tr>
<th>Name</th>
<th>University/College</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loren Carrillo</td>
<td>University of Gonzaga</td>
</tr>
<tr>
<td>Onki Chan</td>
<td>Tsinghua University</td>
</tr>
<tr>
<td>Grace Chen</td>
<td>Princeton University</td>
</tr>
<tr>
<td>Kaiyue Duan</td>
<td>University of Macau</td>
</tr>
<tr>
<td>Kevin Kuate Fodouop</td>
<td>Harvard University</td>
</tr>
<tr>
<td>Yuting Fu</td>
<td>North East Normal University</td>
</tr>
<tr>
<td>Chinny Lee</td>
<td>United World College Li Po Chun</td>
</tr>
<tr>
<td>Miaoer Li</td>
<td>New York University Shanghai</td>
</tr>
<tr>
<td>Yimin Li</td>
<td>Fudan University</td>
</tr>
<tr>
<td>Yue Li</td>
<td>Nanjing University</td>
</tr>
<tr>
<td>Yue Li</td>
<td>Beijing Normal University</td>
</tr>
<tr>
<td>Wenkui Liu</td>
<td>London School of Economics and Political Science</td>
</tr>
<tr>
<td>Danyi Peng</td>
<td>Fordham University</td>
</tr>
<tr>
<td>Siming Peng</td>
<td>Illinois Wesleyan University</td>
</tr>
<tr>
<td>Yali Peng</td>
<td>The University of Chicago Law School</td>
</tr>
<tr>
<td>Jeanneatte Elizabeth Neto</td>
<td>Baruch College CUNY</td>
</tr>
<tr>
<td>Zixin Wang</td>
<td>New York University Shanghai</td>
</tr>
<tr>
<td>Junze Xia</td>
<td>Williams College</td>
</tr>
<tr>
<td>Yujin Xie</td>
<td>University of International Business and Economics (UIBE)</td>
</tr>
<tr>
<td>Lily Zhang</td>
<td>Boston College</td>
</tr>
<tr>
<td>Jichen Zhang</td>
<td>United World College Changshu China</td>
</tr>
<tr>
<td>Chenhao Zheng</td>
<td>Henley Business School</td>
</tr>
<tr>
<td>Jo-Anne Zuze</td>
<td>Zhejiang University of Science and Technology</td>
</tr>
</tbody>
</table>
**PIM TEAM**

**LEADERSHIP**

- **Jasmine Lau**
  Executive Director

- **Connie Leong**
  Co-founder

- **Joyce Zheng**
  Founding Member

- **Ashwin Kaja**
  Founding Member

- **Addison Yang**
  Community Manager

- **Lulu Zhou**
  Intern

- **Zibing Liao**
  Intern

**COMMUNICATIONS**
ACKNOWLEDGEMENTS

The PIM team would like to thank all our partners, supporters and sponsors, for their generous support to make Model Foundation 2018 possible.

STRATEGIC PARTNERS & SPONSORS

SANY FOUNDATION

Prior Corporate Services Limited

VIQIAO CHINA

GINKGO FOUNDATION

Yale Center BEIJING
TALENT SPONSOR

Victor and William Fung Foundation

COMMUNITY PARTNERS

广州市法泽城市与公益研究中心
sesame workshop
阳光书屋
VIBRANT COMMUNITIES
betterkids

MEDIA PARTNERS

Forbes
www.news.cn
新华网
www.xinhuanet.com
凤凰网
ifeng.com
搜狐网
SOHU.com
NOTES & REFLECTIONS
Do your little bit of good where you are; it’s those little bits of good put together that overwhelm the world.

- Desmond Tutu